

Lancaster City Council | Report Cover Sheet

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| Meeting | Cabinet | Date | 14/1/2020 |
| Title | Council Plan: Strategic Priorities Update | | |
| Report of | Chief Executive | | |
| Purpose of Report | | | |
| To set out a summary of Cabinet's strategic priorities, for the purpose of informing budget decisions for 2020-21 and future years. | | | |
| Key Decision (Y/N) | Y | Date of Notice | 16/12/2019 |
| Exempt (Y/N) | N | | |

Report Summary

The report summarises activity on developing Cabinet's strategic priorities since May 2019, and includes an appendix setting out proposed priorities in outline format. If adopted, the priorities would be used as the basis for further consultation, development and budget decision-making, and referred to Full Council.

Recommendations of Councillor Erica Lewis

- (1) That Cabinet adopt the priorities set out in Appendix A to support strategic decision-making.
- (2) That Cabinet consider these priorities as the basis for 2020-21 budget recommendations.
- (3) That Cabinet refer these priorities for adoption by Full Council at its January 2020 meeting.

Relationship to Policy Framework

The priorities will eventually supersede those set out in Ambitions: Our Council Plan 2018-22. The initial adoption of these by Cabinet, and referral to Council, will inform further consultation and development in detail towards a comprehensive strategic plan. A refreshed plan would form the core of a future policy framework.

Conclusion of Impact Assessment(s) where applicable

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| Climate | Wellbeing & Social Value |
|---------|--------------------------|

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| Digital | Health & Safety |
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| Equality | Community Safety |
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The content of this report has no impact in itself.

Details of Consultation

The content of this report and appendix is based on a wide variety of informal discussions, including Advisory Groups and comments from elected members.

Legal Implications

No legal implications directly arising from this report.

Financial Implications

No financial implications directly arising from this report.

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| Other Resource or Risk Implications | |
| No other implications directly arising from this report. | |
| Section 151 Officer's Comments | |
| Although there are no financial implications arising directly from this report the updating of the Council's priorities will have a significant impact informing the Council's budgets and budgeting processes for 2020/21 and beyond. | |
| Monitoring Officer's Comments | |
| By law the Council must have a Policy Framework. The Council Plan forms part of that Policy Framework and is to be decided by Full Council. | |
| Contact Officer | Kieran Keane, Chief Executive |
| Tel | 01524 582501 |
| Email | chiefexecutive@lancaster.gov.uk |
| Links to Background Papers | |
| Appendix A: Draft Updated Priorities | |

1.0 Strategic Priorities Update

- 1.1 Following the appointment of a new Cabinet in May 2019, Cabinet members and 'alliance' (Labour, Green and Liberal Democrat) leaders recognised the need to clearly express their strategic priorities to inform decision-making and policy work.
- 1.2 Discussions took place during summer 2019, which produced a draft version of the priorities at a high level. These have since been considered in the following forums:
 - Discussions with Directors
 - Circulation to all Lancaster City Council members for comment
 - Community Wealth-Building Partnership
 - Wellbeing Advisory Group
- 1.3 The outline priorities are set out in Appendix A to this report, for Cabinet to consider:
 - Adopting these in order to conduct further consultation
 - Referring these to Council ahead of 2020-21 budget decision-making
- 1.4 It is recognised that further developing these outline priorities into a comprehensive strategic plan will require a significant amount of further consultation with the widest possible range of stakeholders. This work would commence immediately following adoption of the outline priorities by Cabinet and Council.
- 1.5 In the meantime, adopting the priorities at outline level will provide sufficient clarity and substance to provide a basis for Cabinet to make its budget recommendations for 2020-21 and beyond.